Pakistan Power Sector Issues, Challenges and Opportunities

Shahid Saghir Ex. Chief Engineer Pakistan Atomic Energy Commission

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- Upgradation of National Grid and Distribution Networks
- > Restructuring of DISCOs
- > Transition Toward Competitive Trading Bilateral Contract Market (CTBCM)

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An Overview of Energy Sector

- Pakistan per capita energy consumption of 644 kWh which is only 18% of the world average, 7% of developed countries, 12% of China, and 66% of India.
- Energy consumption per unit of GDP in Pakistan is more than double to that of the world average and more than five times to that of Japan and the UK.

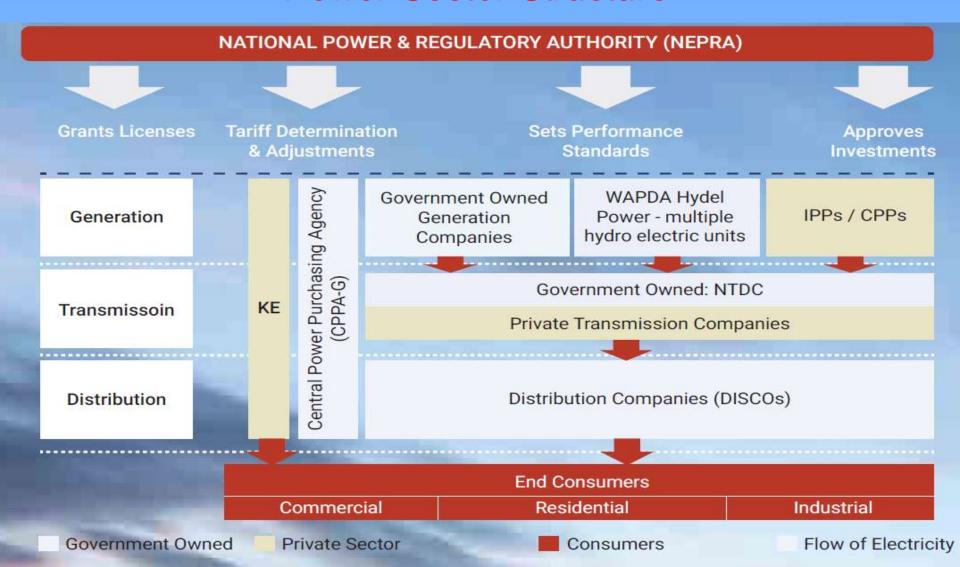
 Pakistan consumes 15 percent more energy than India for each USD of GDP.
- Electricity contributes about 27% of overall energy mix of 80 Million TOE.
- Electricity is not available to the 50 million of population.
- Pakistan is using nearly 16 % of the total hydropower, 4.8 % of the total wind energy, and nearly 1.4 % of the total solar energy potential.
- Thar coal is contributing 1320 MW while imported coal contribution in electricity generation is 3960 MW.

An Overview of Energy Sector

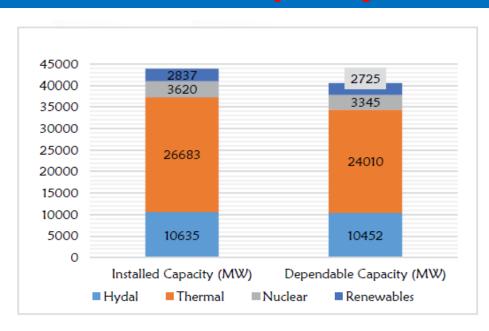
Effects of Energy Crises on Power Sector

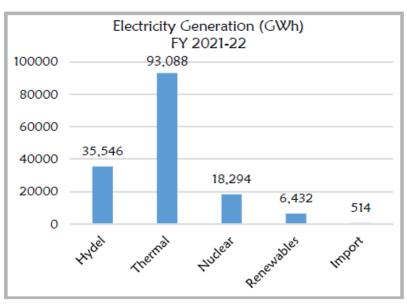
- Pakistan has consumed 79.8% of total oil reserved and 66.6% of gas reserves.
- Oil and Gas contributes about 67% of overall primary energy mix. 80% of oil and 20% to 25% gas is imported.
- Thermal Power Plants, which contributes about 60% of total generation are extremely vulnerable to price shocks and supply disruptions, high fuel costs.
- Pakistan's fuel import bill surged to USD 23 billion (Total import bill of USD 80 billion) and current account deficit of USD 17.4 billion in the FY 2021-22.
- Currently, with dangerously low foreign exchange reserves of USD billion 12.58 (around USD 6.72 billion in SBP and USD 5.867 billion in commercial banks), Pakistan has now exposed to energy insecurity due to fear of default and energy supply disruptions.

Power Sector Structure



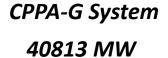
Installed Capacity and Electricity Generation

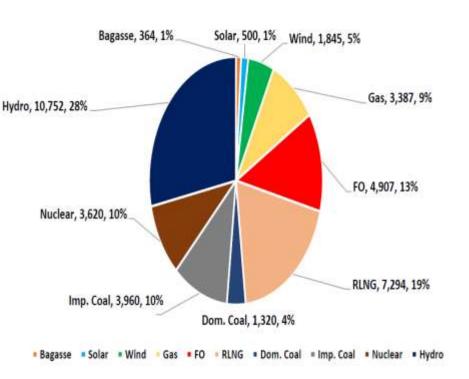




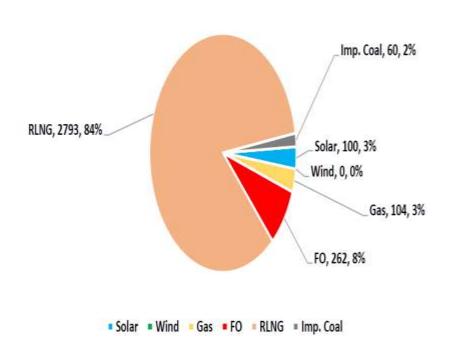
- The installed capacity of Pakistan is 43775 MW which includes 40813 MW (93.23%) in CPPA-G and 2912 MW (6.77%) in KE system.
- During FY 2021-22, a peak demand was 28,253 during June-2022, the peak demand of the country came down to 15, 962 MW in December-2021.
- Total installed in the public sector is 23045 MW (52.64%) and 20730 MW (47.36%) in Privat sector.

Fuel Mix

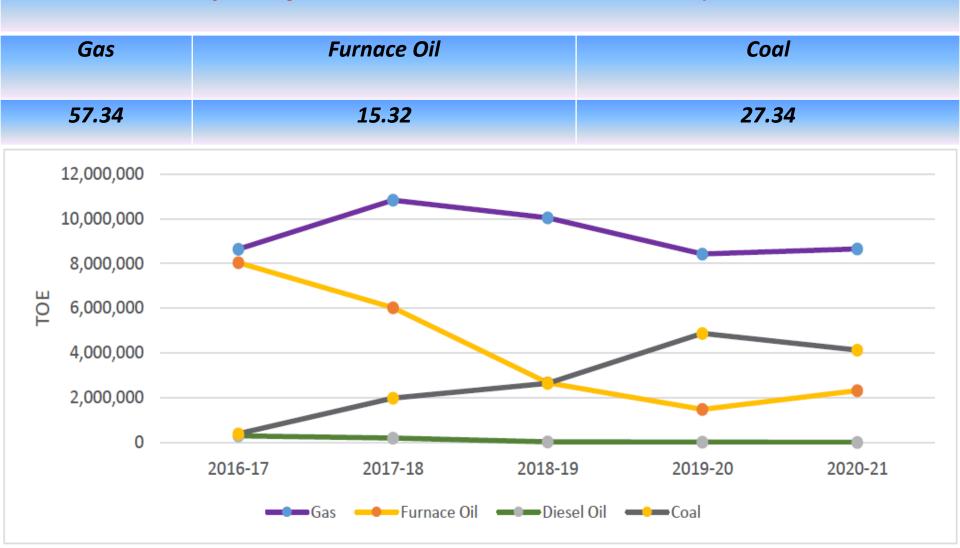




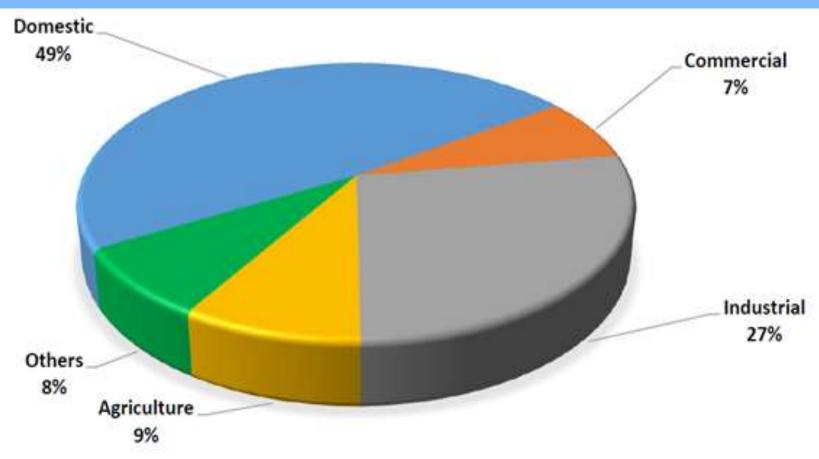
KE System 2912 MW



Fuel Consumption for Thermal Power Generation (% share in TOE)



Percentage Mix of Electricity Consumers



Main Electricity Statistics of Pakistan (2021-22)

| Systems | Installed Capacity (MW) | Peak Demand (MW) | T&D Losses (%) | Av. Sale Price (Rs./kWh) | Per Capita Energy Consumption (kWh) |
|---------|-------------------------------|---------------------|-------------------|-----------------------------|---|
| CPPA-G | 40813 | 28754 | 19.75 | 22.5 | 610 |
| | | | | | |

15.35

23.34

3670

K-Electric

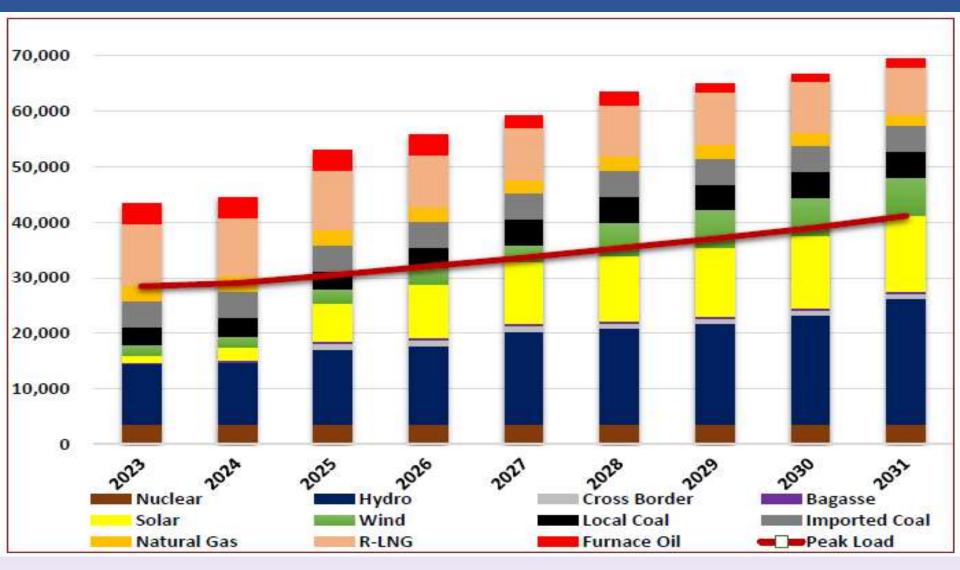
2912

1044

Future Energy Demand under Low, Normal and High GDP Growth Rate

| | L | ow | Noi | rmal | н | igh |
|---------------------|---------|-------------|---------|-------------|---------|-------------|
| FY | Energy | Peak Demand | Energy | Peak Demand | Energy | Peak Demand |
| | GWh | MW | GWh | MW | GWh | MW |
| 2021-22* | 153,866 | 26,945 | 153,866 | 26,945 | 153,866 | 26,945 |
| 2022-23 | 155,919 | 28,351 | 156,379 | 28,436 | 156,904 | 28,532 |
| 2023-24 | 163,166 | 28,836 | 164,394 | 29,054 | 165,840 | 29,310 |
| 2024-25 | 169,733 | 30,168 | 172,056 | 30,583 | 174,841 | 31,081 |
| 2025-26 | 176,681 | 31,440 | 180,396 | 32,105 | 184,897 | 32,909 |
| 2026-27 | 183,271 | 32,722 | 188,651 | 33,688 | 195,241 | 34,865 |
| 2027-28 | 190,366 | 34,120 | 197,651 | 35,430 | 206,693 | 37,053 |
| 2028-29 | 197,288 | 35,489 | 206,693 | 37,191 | 218,524 | 39,321 |
| 2029-30 | 204,729 | 36,955 | 216,444 | 39,086 | 231,394 | 41,786 |
| 2030-31 | 214,233 | 38,744 | 228,505 | 41,338 | 246,925 | 44,668 |
| CAGR (2022-2031) | 3.75% | 4.12% | 4.49% | 4.87% | 5.40% | 5.78% |

Low, normal and high GDP growth rate of 3.40%, 4.30%, and 5.42%



Installed Capacity Vs Peak Demand 2022-23 to 2030-31

Crises of Governance

- Current crises in power sector is not the shortage of electricity as it used to be but the crises of governance.
- Circular debt and high cost of electricity are the major challenges.
- ➤ As of 30-06-2022, the circular debt stood at Rs. 2,252,750 million. ►
- High cost of electricity is negatively impacting the sustainable development of the country and social life of low-income groups specifically.

Major Contributors of High Cost of Electricity

- 1. Capacity Payments
- 2. High Cost of Generation
- 3. Transmission and Distribution Losses
- 4. Inefficiencies of DISCOs

Capacity Payments

- Capacity payments are paid to install base load power plants with plant factor exceeding 85%.
- Most of the PPAs with base load thermal plants are capacity based 'Take or Pay' contracts.
- ➤ The utilization factor of 30,303 MW base load 'Take or Pay' thermal power plants under CPPA-G system remain at 46% during FY 2021-22.
- During FY 2021-22, the total capacity payments against 43,775 MW installed capacity remained around Rs. 721 billion. This figure is projected to rise beyond PKR 1.45 trillion by 2023.

Capacity Payments

Factors Contributing to Capacity Payments

Over Optimistic Demand Forecasting and Poor Planning



- Shortage of Fuel
- Unavailability of Transmission Corridors
- Weak Demand Side Management

High Cost of Generation Factors Contributing the High Cost of Generation

- Unbalance Fuel Mix
- High Cost of Fuel
- Plant Operation in Violation of Economic Merit Order
- Lower performance of Old Power Plants
- Operation of Thermal Plants on Part Load

Transmission Losses

- During 2021-22, financial impact of violation of EMO due to transmission constraints has been calculated as Rs. 3.67 billion.
- The NTDC has allowed 2.5% T&T losses for FY 2021-22. The actual T&T losses reported were 2.63% with lost units of 3,696 GWh having a cost effect around Rs. 72 billion.
- ➤ The capacity payments of PMLTC during the period 01-09-2021 to 30-06-2022 was Rs. 49 billion (Utilization Factor of 36%).
- ➤ The PMLTC has been allowed 4.3% T&T losses. The actual T&T losses reported by PMLTC for the FY 2021-22 are 2.87%.

Inefficiencies of DISCOs

- During FY 2021-22, the allowed T&D losses for DISCOs were 13. 41% whereas actual losses were 17.13%, Due to the difference of 3.72%, the financial loss on this account have been worked out around Rs. 113 billion. ■
- During 2021-22, the receivable amount in terms of percentage was around 90.51%, thus incurring the loss of Rs. 230 billion of the billed amounts. This whole contributes to the accumulation of circular debt.

Major Challenges

Rs. (Billion)

721

113

0.182

49

41.74

230

1155

| Overall Losses III FT 2021-2 | 22 |
|------------------------------|--------|
| Catogoni | Amount |

Category

T&D losses of DISCOs above the allowable limit of 13.41%

Capacity payments of 660 kV HVDC Transmission Line (PMLTC)

Total

T&T losses of NTDC above the allowable limit of 2.5%

Part Load Adjustment Charges (PLAC)

Receivable amount of DISCOs

Capacity Payments

(Actual 17.13%)

(Actual 2.63%)

1. Restructuring of Generation Sector

- Gradually Phase Out old and inefficient Thermal Power Plants
- ➤ Increase the Share of Locally Produced Coal-Based Power Plants
- Increase the Share of Renewable Energy
- 2. Better Management of Supply Chain of Primary Fuels
- 3. Upgradation of National Grid and Distribution Networks
- 4. Restructuring of DISCOs
- 5. Transition Toward Competitive Trading Bilateral Contract Markets

Restructuring of Generation Sector

Gradually Phase Out Old / Inefficient Thermal Power Plants

- 7,339 MW of the existing thermal power projects are scheduled to be retired from NTDC system during the planning horizon of the IGCEP 2022-31.
- A total of 682 MW capacity is going to be retired from K-E system in the upcoming years.

Restructuring of Generation Sector Increase the Share of Thar Coal-Based Power Plants

- Coal price in international market is about \$ 400 per ton, while Thar coal is available at only \$ 40 per ton.
- Cost of electricity is Rs17 per kWh from that coal as compared to the Rs. 24 per kW produced by LNG, and Rs. 37 per kWh from imported coal.
- Currently, total generation from local Thar coal is 1,320 MW.
- Thar Coal Power Project (2×660 MW) under China-Pakistan Economic Corridor (CPEC) would start generation in 2022-23.
- A proposal is under consideration to convert imported coal-based power plants to thar coal.

Restructuring of Generation Sector Increase the Share of Renewable Energy

- ➤ GOP RE Policy envisages generating 60 % of energy from renewable resources by 2030. (Currently 35 % from RE)
- Currently, 10542 MWe is being generated through hydel power.
- The share of hydel energy would be enhanced from 10542 MW to 12,366 MW by 2025 in first phase and in next phase it would be jacked up to 20,591MW till 2028-29.
- Currently, 1335 MW is being generated through wind power and 10 projects of total 510 MW capacity are under construction.
- Six solar power projects totaling 430 MW initiated commercial operations.
- GOP is targeting at least 1 million customers and adding approximately 3000 MW of solar power through net metering.

Better Management of Supply Chain of Primary Fuels

- Government is the only player in the LNG-importing business.
- Procedural delays in making import decisions due to bureaucratic hurdles. PPRA Rules do not allow to take benefit from low prices in the spot market.
- During the FY 2021-22, due to unavailability of RLNG, comparatively inefficient plants have been operated having a financial impact of Rs.19,332 million.
- Enhancement of gas transmission and distribution infrastructure, development of storage facility of RLNG is required to ensure required volume of RLNG at competitive, affordable and predictable rates.

Upgradation of Transmission/Distribution Network

- Efforts should be made for development of a robust transmission network which complements generation plans for smooth dispersal of power between generating stations and load centers.
- Plant producing cheaper electricity on near vicinity of KE are underutilized. Interconnection capacity of grid systems adjacent to these power plants should be enhanced.
- Efforts should be made to remove congestions points (Sarfraz Nagar, Gatti, New Multan, Peeran Ghaib, Lahore-Shiekhupura) which have been affecting the economic dispatch and operations of the power plants.

Restructuring of DISCOS

- The default of Discos has exceeded Rs. 250 billion due to lack of ability to collect the dues from consumers.
- Experts have advised privatization or outsourcing their operations and maintenance in public-private participation.
- The Ministry of Energy is considering an advisory council of power sector to address the management issues of distribution companies.

Transition Toward Competitive Trading Bilateral Contract Market (CTBCM)

Main Objectives of CTBCM

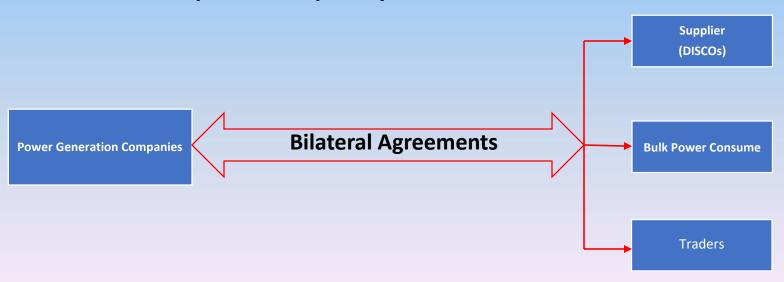
- Single seller and single buyer market model has failed to reduce generation cost, inefficiencies of transmission/distribution network, and optimum recovery from consumers.
- CTBCM model is being introduced to deregulate and liberalize power market with the inclusion of private parentship with public entities.
- In existing model CPPA has the mandate for centralized settlement of payments, including procurement of power, managing payment system and invoicing to DISCOs.
- Under CTBCM model, power generating facilities would be selling the energy and capacity to the bulk power consumers and suppliers bound through the contract administrated by market operators.

Transition Toward Competitive Trading Bilateral Contract Market (CTBCM)

Existing Single Buyer Model



Proposed Multiple Buyers Sellers Model



Conclusion

Pakistan power sector is full of uncertainties and still far away from maturity. The impact of overall losses is huge on the economy. The situation is likely to deteriorate further in coming years and it may lead to de-industrialization and challenges of food security. The solutions of current problems require huge commitment of all stake holders specially GOP.

Thank You

References:

- 1. State of the industry report-2022 by NEPRA
- 2. Indicative Generation Capacity Expansion Plan (IGCEP) 2021-31 by NTDC
- 3. National Electricity Policy 2021 by GOP

ANNEXTURES

Year-wise Details of the Circular Debt (Provisional) (Rs. in Million)

| | S. No. | Description | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
|---|-----------|---|------------|------------|------------|------------|------------|
| | 1 | Due for Payments against verified invoices of Power Generation Companies | 441,412 | 694,261 | 1,038,115 | 1,244,835 | 1,351,023 |
| Γ | 2 | Payable to GENCOs (Invoices based) | 16,419 | 17,464 | 48,040 | • | |
| | 3 | Payable s to Fuel Suppliers by GENCOs | 86,067 | 100,677 | 105,092 | 105,314 | 101,473 |
| | | Total (Payables to IPPs/GENCOs) | 543,898 | 812,402 | 1,143,207 | 1,350,149 | 1,452,497 |
| | 4 | Energy Payable Swap by GOP through Loan from Commercial Banks by Power Holding (Pvt.) Limited | 582,863 | 805,787 | 1,007,218 | 930,000 | 800,253 |
| | | Grand Total (Circular Debt) | 1,126,761 | 1,618,189 | 2,150,425 | 2,280,149 | 2,252,750 |





Merit

No.

1

2

3

31

32

33

34

35

36

37

38

JamshoroB-II (Unit 3)

KAPCOB-III (S/Cycl)

JamshoroB-II (Unit 2)

NPPMC - HBS (CC)

NPPMC - Baloki (CC)

JamshoroB-II (Unit 4)

LIBERTY Power (Above 61,904 MWh)

Lucky Electric Power Company

UCH (upto 152,375 MWh)

Engro Power Than

LIBERTY Power (Upto 61,904 MWh)

Merit Order for Power Generation Plants (CPPA-G System)

Gas

Gas

Coal

(Based on the revised fuel prices effective from 22-06-2022) **Fuel Cost** VO&M Cost Plant Groups Fuel Type

(Rs./kWh)

1.57846

2.4573

2.5253

12.3295

11.58537

12.6655

12.2866

24.28125444

24.43606364

24.69135

16.27

Specific Cost

(Rs./kWh)

2.099853

3.0068

3.6306

12,422

12.758

12.8361

16.4867

24.51745

24.69956

24.78385

12.57819

(Rs./kWh)

0.44489

0.5495

1.1053

0.0925

0.0925

0.5495

0.2167

0.2362

0.2635

0.0925

0.9928217

| 4 | 747 MW GUDDU (CCP) | Gas | 5.9451 | 0.6616 | 6.6067 |
|----|--------------------------------|-------------|-----------|-----------|----------|
| 5 | KAPCOB-I | Gas | 6.80852 | 0.4403453 | 7.248865 |
| 6 | Guddu (CCP)B-I (Unit 11-13) | Gas | 7.3127 | 0.0689 | 7.3816 |
| 7 | Foundation Power | Gas | 6.9081474 | 0.7164 | 7.624547 |
| 8 | GTPS FaisalabadB-IV (Unit 5-9) | Gas | 7.769 | 0.1625 | 7.9315 |
| 9 | KAPCOB-II | Gas | 7.46781 | 0.5150697 | 7.98288 |
| 10 | Engro PowerGen | Gas | 7.366216 | 0.6332 | 7.999416 |
| 11 | Guddu (CCP)B-II (Unit 5-10) | Gas | 8.125 | 0.0689 | 8.1939 |
| 12 | UCH-II | Gas | 7.9203209 | 0.4153 | 8.335621 |
| 13 | UCH (above 152,375 MWh) | Gas | 7.9032 | 0.44489 | 8.424593 |
| 14 | KAPCOB-III | Gas | 7.72358 | 0.9928217 | 8.716402 |
| 15 | HCPC | Gas | 6.71361 | 0.8375 | 9.43771 |
| 16 | 747 MW GUDDU (OC) | Gas | 8.8726 | 0.6616 | 9.5342 |
| 17 | MuzaffargarhB-II (Unit 4) | Gas | 9.4689 | 0.1625 | 9.6314 |
| 18 | MuzaffargarhB-I (Unit -3) | Gas | 9.4823 | 0.1625 | 9.6448 |
| 19 | JamshoroB-II (Unit 4) | Gas | 9.6567 | 0.0925 | 9.7492 |
| 20 | MuzaffargarhB-I (Unit -1) | Gas | 9.6844 | 0.1625 | 9.8469 |
| 21 | JamshoroB-II (Unit 3) | Gas | 9.8616 | 0.0925 | 9.9541 |
| 22 | MuzaffargarhB-I (Unit -2) | Gas | 9.812 | 0.1625 | 9.9745 |
| 23 | JamshoroB-II (Unit 2) | Gas | 10.1263 | 0.0925 | 10.2188 |
| 24 | MuzaffargarhB-III (Unit -5) | Gas | 10.0636 | 0.1625 | 10.2261 |
| 25 | MuzaffargarhB-III (Unit -6) | Gas | 10.3298 | 0.1625 | 10.4923 |
| 26 | KAPCOB-I (S/Cycl) | Gas | 10.21278 | 0.4403453 | 10.65313 |
| 27 | Guddu(W/oCCP)B-I (Unit 11-13) | Gas | 10.96905 | 0.0689 | 11.03795 |
| 28 | KAPCOB-II (S/Cycl) | Gas | 11.201715 | 0.5150697 | 11.71678 |
| 29 | JamshoroB-II (Unit 4) | Mix.(*****) | 12.0645 | 0.0925 | 12.157 |
| 30 | Guddu(W/oCCP)B-II (Unit 5-10) | Gas | 12.1875 | 0.0689 | 12.2564 |
| | | | | | |

Mix.(****)

Mix.(****)

Gas

Gas

Coal

RLNG

RLNG

Mix.(**)

LOAD FORECAST (2022-31)

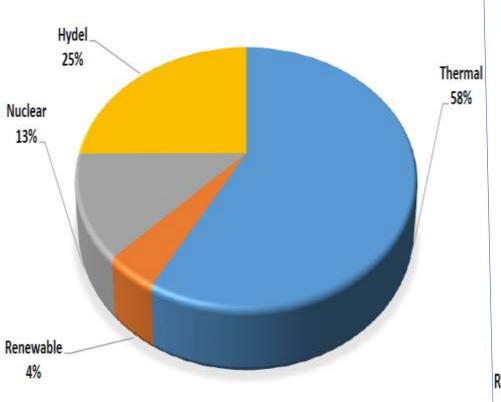
| | Lo | ow | No | rmal | н | ligh |
|---------------------|---------|-------------|---------|-------------|---------|-------------|
| FY | Energy | Peak Demand | Energy | Peak Demand | Energy | Peak Demand |
| | GWh | MW | GWh | MW | GWh | MW |
| 2021-22* | 153,866 | 26,945 | 153,866 | 26,945 | 153,866 | 26,945 |
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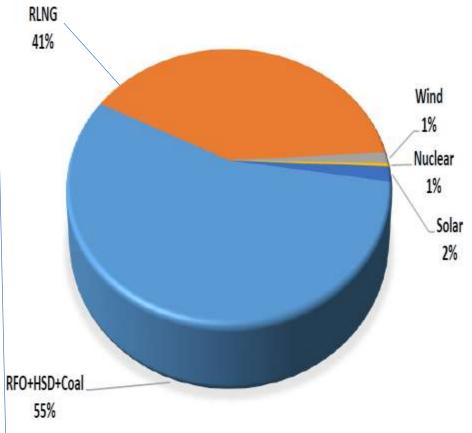
Low, normal and high GDP growth rate of 3.40%, 4.30%, and 5.42%

NTDC System Annual Energy Generation (2021-22)

n K

KE System Annual Energy Generation (2021-22)







Transmission and Distribution Losses of DISCO's

| DISCO | FY 2021-22 (Units in GWh) | | Target Losses (%) | Actual Losses (%) | | Amount of Actual Units Los (Rs. in billion) | |
|--------------------|------------------------------|--------|----------------------|----------------------|---------|--|---------|
| | Purchase | Sold | Lost | 2021-22 | 2020-21 | 2021-22 | 2021-22 |
| PESCO | 16560 | 10355 | 6205 | 20.73 | 38.18 | 37.47 | 153.80 |
| TESCO | 2284 | 2071 | 213 | 9.31 | 9.58 | 9.33 | 3.70 |
| IESCO | 13027 | 11961 | 1066 | 8.15 | 8.54 | 8.18 | 21.90 |
| GEPCO | 12678 | 11528 | 1150 | 9.2 | 9.23 | 9.07 | 24.70 |
| LESCO | 28334 | 25070 | 3264 | 9.08 | 11.96 | 11.52 | 72.70 |
| FESCO | 17512 | 15918 | 1594 | 9.34 | 9.28 | 9.10 | 33.40 |
| MEPCO | 22548 | 19202 | 3346 | 12.79 | 14.93 | 14.84 | 75.10 |
| HESCO | 6010 | 4034 | 1976 | 19.07 | 38.55 | 32.88 | 45.00 |
| SEPCO | 4489 | 2890 | 1599 | 17.41 | 35.27 | 35.62 | 43.70 |
| QESCO | 6716 | 4831 | 1885 | 14.49 | 27.92 | 28.07 | 46.30 |
| Overall Average | 130158 | 107860 | 22298 | 13.41 | 17.95 | 17.13 | 520.30 |

Demand and Supply Figures

Actual Figures

| FY ending 30th June | Generation Capability (MW) | | | |
|------------------------|-------------------------------|---------|--------|--|
| 2018 | 23,766 | 26,741 | -2,975 | |
| 2019 | 24,565* | 25,627* | -1,062 | |
| 2020 | 27,780* | 26,252* | 1,528 | |
| 2021 | 27,819* | 28,253* | -434 | |
| 2022 | 27,748* | 24,564 | 3,184 | |

Projected Figures

| FY ending 30 th June | Planned Generation Capability as per NTDC (MW) | NTDC Projected Demand Growth Rate (%) | NTDC's Projected Demand during Peak Hours (MW) | Surplus/ (Deficit) (MW) |
|------------------------------------|--|---|--|----------------------------|
| 2023 | 34,729 | 4.9 | 25,779 | 8,950 |
| 2024 | 37,226 | 8.7 | 28,027 | 9,199 |
| 2025 | 40,213 | 4.9 | 29,389 | 10,824 |
| 2026 | 43,380 | 4.8 | 30,814 | 12,566 |
| 2027 | 44,950 | 4.7 | 32,276 | 12,674 |



Part Load Adjustment Charges (PLAC)

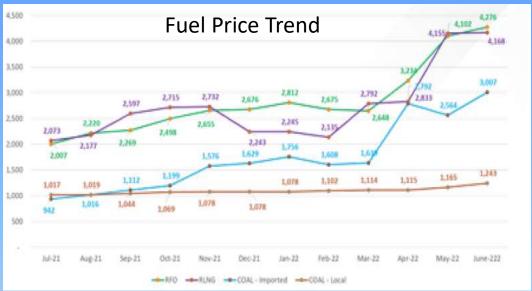




Average Per Unit Capacity Payments for Few Power Plants under CPPA-G System

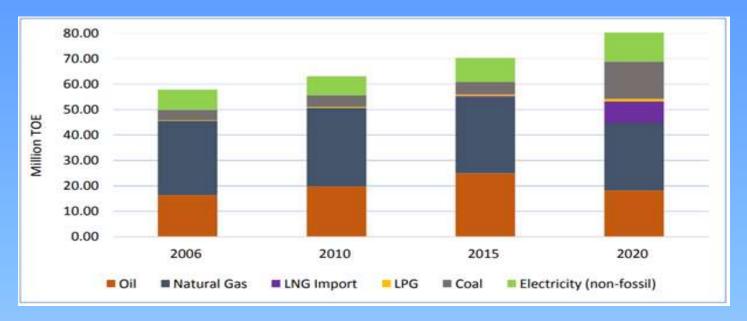
| S. No. | Power Plant | Dependable Capacity (MW) | Electricity Generation (GWh) | Capacity Payment (Rs. Million) | Per Unit Capacity Payment (Rs./kWh) | Utilization Factor (%) |
|-----------|---------------|-----------------------------|------------------------------------|--------------------------------------|-------------------------------------|------------------------------|
| 1 | Hub Power | 1,200 | 1,343.33 | 25.441.27 | 18.94 | 12.78 |
| 2 | GENCO-I | 649 | 245.51 | 3,381.92 | 13.78 | 4.32 |
| 3 | Rousch Power | 395 | 495.9 | 4,607.02 | 9.29 | 14.33 |
| 4 | Sahiwal Coal | 1.243 | 6,882.11 | 55,710.15 | 8.09 | 63.20 |
| 5 | Halmore Power | 199 | 675.91 | 4,612.32 | 6.82 | 38.77 |
| 6 | Saba Power | 126 | 329.67 | 2,208.02 | 6.70 | 29.87 |



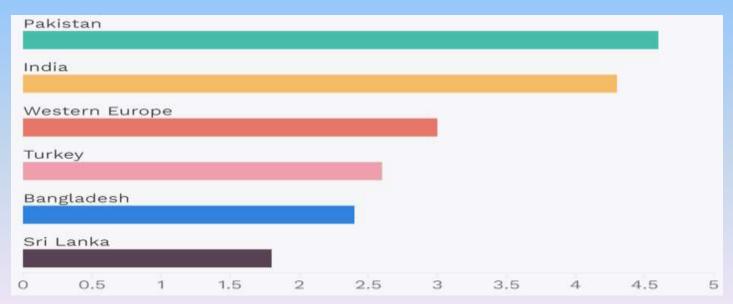








Pakistan Primary Energy By Source



Energy Intensity (Megajoules per Unit of GDP)

660 kV HVDC Matiari-Lahore Transmission Line (4000 MW capacity)



